Financial and nonfinancial value drivers make an essential contribution to BASF’s success. We want to understand how these work together, and derive targeted measures for increasing the positive impact of our actions and further minimizing the negative effects. This intention forms the basis of our integrated reporting.

The following overview provides examples of how we create value for our company, the environment and society. It is modeled on the framework of the International Integrated Reporting Council (IIRC). Both financial and nonfinancial value drivers – such as environmental, production-related, personnel and knowledge-based factors, along with aspects of society and partnerships – form the foundation of our actions. Through our business model, these inputs are transformed into various outputs: the results of our actions.
Our foundation

- 75,000 employees and contractors at over 400 sites participate in a worldwide safety initiative.

- Our stakeholders include employees, customers, suppliers and shareholders, as well as experts in science, industry, politics, society and media.

- 112,435 employees worldwide; of these 3,240 apprentices.

- 77,000 participants instructed on occupational safety and 19,000 on process safety.

- 75,000 employees and contractors at over 400 sites participate in a worldwide safety initiative.

- 75,000 employees and contractors at over 400 sites participate in a worldwide safety initiative.

- 30,000 different raw materials procured.

- 5.8% of raw materials purchased worldwide from renewable resources.

- 1,686 million m³ of water abstracted.

- 15.0 million MWh of electricity demand.

- 39.0 million MWh of steam demand.

- 130 environmental, safety and security audits performed at 82 sites.

- 53 sites audited on occupational medicine and health protection.

- Numerous options for work-life balance offered worldwide; in Ludwigshafen, for example, 600 employees make use of these opportunities daily.

- Over 75,000 suppliers.

- Around 90% of raw materials, goods and services for own production sourced locally.

- 135 raw material supplier sites audited.

- 50 external compliance hotlines.
Our business model

Our corporate purpose:
We create chemistry for a sustainable future

More than 300,000 customers
With our broad portfolio, we serve customers from many different sectors – from major global customers to local workshops.

Market success based on strategic principles
- We add value as one company
- We innovate to make our customers more successful
- We drive sustainable solutions
- We form the best team

Values as guideline for our conduct and actions
- Creative
- Open
- Responsible
- Entrepreneurial

Corporate Governance

5 segments
- Chemicals
- Performance Products
- Functional Materials & Solutions
- Agricultural Solutions
- Oil & Gas

13 operating divisions

84 strategic business units

BASF Group companies in more than 80 countries

Intelligent Verbund system
6 Verbund sites and 338 additional production sites worldwide
Our results

- **€70.4 billion** in sales, around
- **€10 billion** of which from innovations on the market since 2011

Net income of **€4.0 billion**
- **€6.2 billion** in EBIT
- **€6.7 billion** in EBIT before special items
- **€2.90** dividend per share
- **€1.2 billion** in income taxes

- **1,626 million m³** of water discharged
- **22.2 million tons** of CO₂ equivalent greenhouse gas emissions generated
- **17.6 million MWh** fuel saved through Verbund system
- **530 million tons** carbon emissions avoided through customers’ use of BASF products

- **0** transportation incidents with significant impact on environment
- **2.1** per one million working hours
- **19.5%** Proportion of women in executive positions
- **35.6%** Proportion of non-German senior executives

- **3,000** projects in research pipeline
- **1,000** newly registered patents worldwide
- **357** phone calls and emails received by external compliance hotlines

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- **1,000 newly registered patents** worldwide

- **Support of 150 charitable projects with €700,000 and 400 employee workdays in our anniversary year**
- **€56.2 million** spent on donations and sponsorship
- **Over 600 universities, research institutions and companies within our global network**
- **In 4 cases we terminated our collaboration with suppliers as a result of unsatisfactory sustainability performance**

- **Over 1,626 million m³** of water discharged
- **Over 60,000 product applications** assessed and rated for aspects of sustainability

- **Involved in U.N. Global Compact since 2000**
- **Support of 150 charitable projects with €700,000 and 400 employee workdays in our anniversary year**
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